

## 2025 KUEHN FELLOWSHIP APPLICATION

### Application Instructions

Please use this form to apply to be a Kuehn Fellow. When you are satisfied with all your responses, save them in a PDF format and attach the PDF plus the other documents required below to an email. You should send the complete application and required documents—ideally as one combined PDF— to [kuehnfellow2025@gmail.com](mailto:kuehnfellow2025@gmail.com) with a copy by email to [lsheffner@kuehncharitable.org](mailto:lsheffner@kuehncharitable.org).

**Please note the deadline for submission is 11:59 pm EST on Friday, February 14, 2025.**

### Qualifications for Fellows

- You should be scheduled to graduate or have recently graduated (within the last five years), from a real estate, design, business, law, urban planning, government or similar professional/masters level degree program before the Fellowship starts in July 2025.
- You should demonstrate an interest in affordable housing through prior work or academic experience.
- You should intend to pursue a career working in affordable housing in Massachusetts.
- You should commit to working full-time at a host organization for the two-year fellowship and to attending monthly Fellow gatherings.
- You should possess energy, past achievement, intelligence and a basic understanding of this field of interest.

### Application Process.

In order to apply, please:

- Complete in full the Application Form.
- Be nominated by a professor or other professional involved in your university degree program. (This nomination letter should be submitted as part of this application.)
- Submit a resume showing prior education and work experience. (The resume should be submitted as part of this application.)
- Provide contact information for two references in addition to the nominator's recommendation. (See Application Form.)
- Provide a brief (no more than five pages) writing sample showing your analytic skills. The writing sample should be submitted as part of this application. Please note written work products showing work-place type analytical skills (including memos, feasibility assessments or advocacy pieces suitable for a professional settings) are strongly preferred over more academic research papers.
- Respond promptly to other questions from the Foundation which may arise.
- Be prepared to attend the Matching Event to be held in person on Thursday, April 3 or Tuesday, April 8, 2025 if you are selected as a Fellow.

**KUEHN FELLOW APPLICATION FORM**

**1. Please provide your contact information:**

Name: \_\_\_\_\_

Telephone: \_\_\_\_\_

Email Address: \_\_\_\_\_

Current Street Address: \_\_\_\_\_

City: \_\_\_\_\_ Zip or Postal Code: \_\_\_\_\_

**2. Please indicate the name of the individual nominating you for the Fellowship:**

Name: \_\_\_\_\_

**3. Please list the names and contact information (email and phone) for two references:**

Name: \_\_\_\_\_

Email: \_\_\_\_\_ Phone: \_\_\_\_\_

Name: \_\_\_\_\_

Email: \_\_\_\_\_ Phone: \_\_\_\_\_

**4. Please provide a summary of the relevant experience, skills and knowledge you would bring to your host organization. Include any specific areas of expertise or prior work experience which you hope to apply to the Fellowship. (word limit: 250)**

**5. Please provide a summary of your analytical and problem-solving skills and related coursework.** Please be sure to indicate coursework and/or professional experience related to areas specifically involved in the development of affordable housing (e.g. financial analysis, real estate finance, real estate development, design and construction, etc.) (word limit: 250)

**6. Why do you want to be a Kuehn Fellow?** Discuss how your interest is related to your experiences, values and any prior involvement. What are your future aspirations to work in affordable housing in Massachusetts? (word limit: 250)

**7. What sort of impact do you hope the two-year Fellowship will have on you, and what impact do you hope you will have on your host organization?** (word limit: 250)

**8. Is there anything else we or the host organization should know about you that bears on your being a successful Fellow?** We encourage applications from individuals who are members of groups that historically have been underrepresented in this field, as well as from those whose personal or professional experiences have yielded deep connections with or insights into the communities they seek to serve. If you would like to share anything related to this goal, please use this space to do so. (word limit: 250)



Your submitting this application will indicate your commitment to working full-time at a host organization as mutually agreed for the two-year Fellowship and to attending monthly Fellowship gatherings.

While the Foundation will respect applicant privacy, the nature of the application and matching process require that if you are selected as a Fellow, we share information you provide us with prospective host organizations.

*Thank you for your interest!*

Signature: \_\_\_\_\_ Date: \_\_\_\_\_  
(Electronic signatures are acceptable)

Print Name: \_\_\_\_\_

**Please do not forget these required attachments:**

- Your resume
- Nominating letter
- Your writing sample